UNDP

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DEVELOPMENT

PROGRAMME

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APPROVAL OF UNDP ASSISTANCE TO A PROJECT OF
CHILE

IPF:1987-91: $US 3.3 000

(CHI/90/501)-Management and Co-ordination of Social Policies and Programmes

Date of approval by the AC 1/ 3 April 1991
Expected duration: 12 months
Proposed executing agency: Government
Government implementing agency: Ministerio de Planificacion y Cooperaci (Mideplan)
Proposed UNDP contribution: $ 500 000 Source of funds: MI
Total UNDP budget: $ 500 000

Project background

With the return of Chile to a democratic regime, the Government has established a development strategy that makes the Government a more active agent in social developme while maintaining the present economic system which resulted in growth over the past years. However, implementation of this strategy is constrained by the rigidities in pub administration-the breakdown of past systems of management and co-ordination based o parallel military hierarchy, high level personnel with little experience in pub administration and ineffective operations of decentralized social service delivery syst

To improve public administration, the Government has defined two principles. Fir the increased social role of the Government has to be realized within the present level public expenditures. Second, as a consequence of the global state reform has been recen carried out by the past Government, the strategy has to develop a set of actions to m public administration more responsive to the priorities of the Government Programme.

To overcome this transitory situation, the democratic Government requested the supp of the MDP programme in order to analyze the present policies and management syst (incentives, indicators, controls, information flows, structures of competence distribution of resources), and to propose recommendations to adapt them to the Governm strategy.

Description of project

The project aims at improving the efficiency and effectiveness of the social se

1/ This Fact Sheet reflects the status of the project/revision at the time it was approved by Action Committee; modifications to the project/revision may have occurred subsequently.

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policy management to have a better system of service delivery in order improve. The immediate objectives of the project are to: (a) formulate, co-ordinate, monitor and evaluate social policies; (b) develop human resources for the management of social programmes; (c) restructure mechanisms for the decentralized provision of social services; and (d) improve the efficiency of the social sector ministries of Education, Health and Housing.

Project activities will include: (a) enabling the Ministries of Planning and Interior to manage, co-ordinate, monitor and evaluate social policies and programmes; (b) co-ordinating the mechanism between the executive and legislative branches (General Secretariat of the Presidency); (c) management of social programmes capacity of high level Government officials and the State's performance in terms of: (i) municipal resources allocation and financing systems; (ii) methodologies for preparation and evaluation of social sector projects; (iii) control and follow-up systems for the social services provided at the local level; (iv) mechanisms of technical-administrative support in the local administration; and (v) methodologies for evaluation and resource management of local social projects executed by NGO's with community participation. The project will also enable the ministries of Health, Education and Housing to perform key functions related to plans formulation, information systems management and financial mechanisms design.

Inputs

UNDP will provide 2 man-months for international consultants, 246 man-months for national consultants in formulation, monitoring and evaluation of social policies, appraisal of NGO's social projects, social sector informatization, municipal health, education and housing financing; 12 man-months for administrative support; subcontracts for specific studies on health, education and housing; in-service training; computer equipment; and miscellaneous costs.

The Government will provide personnel, administrative support, equipment, office space and operational costs.

Financial data

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Personnel	323 600
Subcontract	120 800
Training	39 200
Equipment	14 400
Miscellaneous	2 000
Total	500 000

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